

Environmental Product Declaration



Environmental Product Declaration for various ready mix concrete products produced by Holcim México Operaciones S.A. de C.V. at their Playa del Carmen facility in Playa del Carmen, Quintana Roo

ADMINISTRATIVE INFORMATION

International Certified Environmental Product Declaration

Declared Product:	This Environmental Product Declaration (EPD) covers concrete products produced by Holcim México Operaciones S.A. de C.V.. Declared unit: 1 m ³ of concrete
Declaration Owner:	Holcim México Operaciones S.A. de C.V.
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	Ciudad de México, México
	www.holcim.com.mx
Program Operator:	Labeling Sustainability
	11670 W Sunset Blvd.
	Los Angeles, CA
	www.labelingsustainability.com/
Product Category Rule:	Core PCR: ISO 21930:2017 Sustainability in buildings and civil engineering works – Core rules for environmental product declarations of construction products and services SubPCR: NSF International (March 2020). Product Category Rule (PCR) for Environmental Product Declarations (EPD) PCR for Concrete, v2.1
	Sub PCR Program Operator: NSF International
	Sub-category PCR review was conducted by: Thomas P. Gloria, Ph. D. of Industrial Ecology Consultants: 35 Bracebridge Rd., Newton, MA 02459-1728, t.gloria@industrial-ecology.com. Dr. Michael Overcash of Environmental Clarity: 2908 Chipmunk Lane, Raleigh, NC 27607-3117, mrovercash@earthlink.net. Mr. Bill Stough of Sustainable Research Group: PO Box 1684, Grand Rapids, MI 49501-1684, bstough@sustainableresearchgroup.com. Mr. Jack Geilbig, EcoForm: 2624 Abelia Way, Suite 611, Knoxville, TN 37931, jgeilbig@ecoform.com.
Independent LCA Reviewer and EPD Verifier:	This EPD was independently verified in accordance with ISO 14025 and ISO 21930. The life cycle assessment was independently reviewed in accordance ISO 14044 and the referenced PCR.
	Independent verification of the declaration, according to ISO 14025:2006
	Internal <input type="checkbox"/> ; External <input checked="" type="checkbox"/>
	Third Party Verifier Geoffrey Guest, Certified 3rd Party Verifier under the International EPD Program (www.environdec.com), CSA Group (www.csaregistry.ca)
Date of Issue:	22 July 2023
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EPD Number:	935271ca-e75f-4b62-826c-dd6e297ef443



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COMPANY DESCRIPTION

Holcim Mexico produces and markets cement, ready-mix concrete, and other products and services for construction. The company has a nationwide presence through 7 cement plants with a current installed capacity to produce 12.6 million tons per year, 23 cement distribution centers, two maritime terminals, 1 Corporate Office, plus 35 ready-mix concrete plants, seven platforms, and a Geocycle transfer center, 26 commercial partners with more than 90 ready-mix concrete plants, more than 500 mixing pots, one aggregates plant and a Technological Innovation Center for Construction (CITEC).

Sustainable Development is an integral part of Lafarge Holcim's strategy around the world. Holcim Mexico has a clear vision of the future it wants for our country, which contributes to its development. Holcim Mexico's main objective is to create value. Creating value ensures long-term business success in covering the triple bottom line (i.e., social, economic, environmental values). Finally, good operating performance and a solid return on invested capital go hand in hand with sustainable development.

Holcim continues to invest in research and development. They have the Innovation and Development Center, located in Lyon (France), with satellite locations in various regions developing a comprehensive portfolio of innovators and sustainable solutions. These include different categories: inclusive business models, water management solutions, urban mining solutions (recycled aggregates), waste treatment services, energy-efficient solutions (insulating building materials), resource-efficient solutions (high recycled content, bags soluble cement), and low CO₂ building materials.

Holcim operates with the belief that they can gain an advantage by developing knowledge and brand equity in the green building segment.

STUDY GOAL

The intended application of this life cycle assessment (LCA) is to comply with the procedures for creating a Type III environmental product declaration (EPD) and publish the EPD for public review on the website, <http://labelingsustainability.com/>. This level of study is in accordance with EPD Product Category Rule (PCR) for Ready Mix Concrete published by NSF International (2019) and is a sub-PCR of International Standards Organization (ISO) 21930:2017 Sustainability in buildings and civil works - Core rules for EPDs of construction products and services; International Standards Organization (ISO) 14025:2006 Environmental labels and declarations, Type III environmental declarations-Principles and procedures; ISO 14044:2006 Environmental management, Life cycle assessment- Requirements and guidelines; and ISO 14040:2006 Environmental management, Life cycle assessment-Principles and framework. The performance of this study and its subsequent publishing is in alignment with the business-to-business (B2B) communication requirements for the environmental assessment of building products. The study does not intend to support comparative assertions and is intended to be disclosed to the public.

This project report was commissioned to differentiate Holcim México Operaciones S.A. de C.V. from their competition for the following reasons: generate an advantage for the organization; offer customers information to help them make informed product decisions; improve the environmental performance of Holcim México Operaciones S.A. de C.V. by continuously measuring, controlling and reducing the environmental impacts of their products; help project facilitators working on Leadership



in Energy and Environmental Design (LEED) projects achieve their credit goal; and to strengthen Holcim México Operaciones S.A. de C.V.'s license to operate in the community. The intended audience for this LCA report is Holcim México Operaciones S.A. de C.V.'s employees, their suppliers, project specifiers of their products, architects, and engineers. The EPD report is also available for policy makers, government officials interested in sustainability, academic professors, and LCA professionals. This LCA report does not include product comparisons from other facilities.

DESCRIPTION OF PRODUCT AND SCOPE

This EPD reports on 34 concrete mixes manufactured at the Holcim Mexico Operaciones S.A. de C.V. Playa del Carmen concrete facility in Quintana Roo, México.

This LCA assumes the impacts from products manufactured in accordance with the standards outlined in this report. This LCA is a cradle-to-gate study, and therefore, stages extending beyond the plant gate are not included in this LCA. Excluded stages include transportation of the manufactured material to the construction site; on-site construction processes and components; building (infrastructure) use and maintenance; and "end-of-life" effects.

READY MIX CONCRETE DESIGN SUMMARY

The following tables provide a list of the ready mix concrete products considered in this EPD along with key performance parameters.

Mix designs: 0 to 15 MPa

Table 1: Declared products with Mix designs: 0 to 15MPa considered in this environmental product declaration

Mix#	Unique name/ID	Short description	Product type	28 day strength, MPa	H ₂ O to cement ratio
4	24020NB0518	2.94 MPa 28d strength mortars and fillers	Mortars and fillers	2.94	2.34
5	24025NB0518	2.94 MPa 28d strength mortars and fillers	Mortars and fillers	2.94	2.43
6	24030NB0520	4.41 MPa 28d strength mortars and fillers	Mortars and fillers	4.41	1.58
7	77035ND2010	3.53 MPa 28d strength Ready mix concrete	Ready mix concrete	3.53	0.99
8	77036ND2014	3.73 MPa 28d strength Ready mix concrete	Ready mix concrete	3.73	0.99
9	77038ND2010	3.82 MPa 28d strength Ready mix concrete	Ready mix concrete	3.82	0.97
11	77040ND2010	4.02 MPa 28d strength Ready mix concrete	Ready mix concrete	4.02	0.88
12	77042ND2010	4.31 MPa 28d strength Ready mix concrete	Ready mix concrete	4.31	0.85
13	77045NB2014	4.6 MPa 28d strength Ready mix concrete	Ready mix concrete	4.60	0.81
14	77048ND2010	4.9 MPa 28d strength Ready mix concrete	Ready mix concrete	4.90	0.75



15	77050ND2010	5.1 MPa 28d strength Ready mix concrete	Ready mix concrete	5.10	0.71
16	73050NB0518	5.4 MPa 28d strength mortars and fillers	Mortars and fillers	5.40	1.82
17	70100ND2014	12.9 MPa 28d strength Ready mix concrete	Ready mix concrete	12.90	1.35
18	73100NB0518	11.8 MPa 28d strength mortars and fillers	Mortars and fillers	11.80	1.66

Mix designs: 15 to 20 MPa

Table 2: Declared products with Mix designs: 15 to 20MPa considered in this environmental product declaration

Mix#	Unique name/ID	Short description	Product type	28 day strength, MPa	H ₂ O to cement ratio
19	70150ND2014	17.2 MPa 28d strength Ready mix concrete	Ready mix concrete	17.2	1.21
20	76150NB1018	17.2 MPa 28d strength special concrete	Special concrete	17.2	1.27
21	73150NB0518	17.7 MPa 28d strength mortars and fillers	Mortars and fillers	17.7	1.29

Mix designs: 21 to 25 MPa

Table 3: Declared products with Mix designs: 21 to 25MPa considered in this environmental product declaration

Mix#	Unique name/ID	Short description	Product type	28 day strength, MPa	H ₂ O to cement ratio
22	70200ND2014	21.6 MPa 28d strength Ready mix concrete	Ready mix concrete	21.6	1.13
23	80200ND1000	22.6 MPa 28d strength special concrete	Special concrete	22.6	0.43
24	73200NB0518	22.1 MPa 28d strength mortars and fillers	Mortars and fillers	22.1	1.09

Mix designs: 26 to 30 MPa

Table 4: Declared products with Mix designs: 26 to 30MPa considered in this environmental product declaration

Mix#	Unique name/ID	Short description	Product type	28 day strength, MPa	H ₂ O to cement ratio
3	37.50NB2018	29.42 MPa 28d strength Ready mix concrete	Ready mix concrete	29.42	0.65
25	70250ND2014	27.5 MPa 28d strength Ready mix concrete	Ready mix concrete	27.50	1.09
26	73250NB0514	28 MPa 28d strength mortars and fillers	Mortars and fillers	28.00	0.92



Mix designs: 31 to 35 MPa

Table 5: Declared products with Mix designs: 36 to 40MPa considered in this environmental product declaration

Mix#	Unique name/ID	Short description	Product type	28 day strength, MPa	H ₂ O to cement ratio
27	70300NB2014	32.4 MPa 28d strength Ready mix concrete	Ready mix concrete	32.4	0.84
29	73300NB0518	33.3 MPa 28d strength mortars and fillers	Mortars and fillers	33.3	0.83

Mix designs: 36 to 40 MPa

Table 6: Declared products with Mix designs: 36 to 40MPa considered in this environmental product declaration

Mix#	Unique name/ID	Short description	Product type	28 day strength, MPa	H ₂ O to cement ratio
2	37.45NB2018	39.23 MPa 28d strength Ready mix concrete	Ready mix concrete	39.23	0.62
30	70350NB2014	37.3 MPa 28d strength Ready mix concrete	Ready mix concrete	37.30	0.87
31	73350NB0514	37.3 MPa 28d strength mortars and fillers	Mortars and fillers	37.30	0.70

Mix designs: 41 to 45 MPa

Table 7: Declared products with Mix designs: 41 to 45MPa considered in this environmental product declaration

Mix#	Unique name/ID	Short description	Product type	28 day strength, MPa	H ₂ O to cement ratio
10	68038ND2014	44.13 MPa 28d strength special concrete	Special concrete	44.13	0.96
28	40300NB0518	44.1 MPa 28d strength special concrete	Special concrete	44.10	0.80
32	13400NB2018	44.1 MPa 28d strength Ready mix concrete	Ready mix concrete	44.10	0.34

Mix designs: 51 to 55 MPa

Table 8: Declared products with Mix designs: 51 to 55MPa considered in this environmental product declaration

Mix#	Unique name/ID	Short description	Product type	28 day strength, MPa	H ₂ O to cement ratio
1	37.35NB2018	53.94 MPa 28d strength Ready mix concrete	Ready mix concrete	53.94	0.47



Mix designs: >60 MPa

Table 9: Declared products with Mix designs: >60MPa considered in this environmental product declaration

Mix#	Unique name/ID	Short description	Product type	28 day strength, MPa	H2O to cement ratio
33	13600NB2018	63.7 MPa 28d strength Ready mix concrete	Ready mix concrete	63.7	0.47
34	14650NB2024	66.7 MPa 28d strength Ready mix concrete	Ready mix concrete	66.7	0.47

READY MIX CONCRETE DESIGN COMPOSITION

The following figures provide mass breakdown (kg per functional unit) of the material composition of each ready mix concrete design considered. Please note that the presented breakdown has been randomly altered by +/-10%, and is therefore only an approximation; this manipulation is to ensure confidentiality.

Table 10: Design composition

Product Components	Raw Material, weight%
Cement	Proprietary
Aggregates	30-60.00
Others	0.01-5.00
Total	100.00

SYSTEM BOUNDARIES

The following figure depicts the cradle-to-gate system boundary considered in this study:

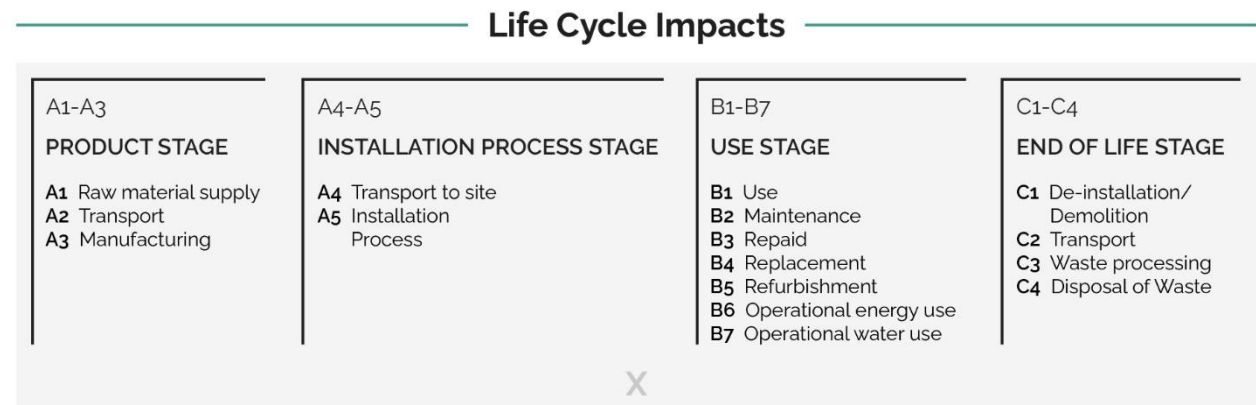


Figure 1: General life cycle phases for consideration in a construction works system

This is a Cradle-to-gate life cycle assessment and the following life cycle stages are included in the study:



- A1: Raw material supply (upstream processes) - Extraction, handling, and processing of the materials used in manufacturing the declared products in this LCA.

System Boundary

Raw Material Supply (A1)	Transport (A2)	Manufacturing (A3)
Cements & SCMs Aggregates Admixtures Batch Water Fibers & Pigments	Truck, Rail, Ship Energy Carriers (fuels)	Energy Carriers (electricity and fuels) Ancillary Materials (lubricants, motor oil, cleaning chemicals, other consumables) Water (manufacturing water, including wash water for cement trucks, but excluding batch water) Waste (end of life treatment of ancillary materials and any packaging) 30% total fleet energy transit mix plants only

- A2: Transportation - Transportation of A1 materials from the supplier to the "gate" of the manufacturing facility (i.e. A3).
- A3: Manufacturing (core processes)- The energy and other utility inputs used to store, move, and manufacturer the declared products and to operate the facility.

As according to the PCR, the following figure illustrates the general activities and input requirements for producing ready mix concrete products and is not necessarily exhaustive.

Figure 2: **General system inputs considered in the product system and categorized by modules in scope**

In addition, as according to the relevant PCR, the following requirements are excluded from this study:

- Production, manufacture and construction of A3 building/capital goods and infrastructure;
- Production and manufacture of steel production equipment, steel delivery vehicles, earth-moving equipment, and laboratory equipment;
- Personnel-related activities (travel, furniture, office supplies);
- Energy use related to company management and sales activities.

For this LCA the manufacturing plant, owned and operated by Holcim México Operaciones S.A. de C.V., is located at their Planta Playa del Carmen facility in México. All operating data is formulated using the actual data from Holcim México Operaciones S.A. de C.V.'s plant at the above location, including water, energy consumption and waste generation. All inputs for this system boundary are calculated for the plant.

This life cycle inventory was organized in a spreadsheet and was then input into an RStudio environment where pre-calculated LCIA results for relevant products/activities stemming from the ecoinvent v3.8 database and a local EPD database in combination with primary data from Holcim México Operaciones S.A. de C.V. were utilized. Explanations of the contribution of each data source to this study are outlined in the section 'Data Sources and Quality'. Further LCI details for each declared product are provided in the sections 'Detailed LCI tables' and 'Transport tables' of the detailed LCA report. A parameter uncertainty analysis was also performed where key statistical results (e.g. min/mean/max etc.) are provided in the detailed LCA report.



CUT-OFF CRITERIA

ISO 14044:2006 and the focus PCR requires the LCA model to contain a minimum of 95% of the total inflows (mass and energy) to the upstream and core modules be included in this study. The cut-off criteria were applied to all other processes unless otherwise noted above as follows. A 1% cut-off is considered for all renewable and non-renewable primary energy consumption and the total mass of inputs within a unit process where the total of the neglected inputs does not exceed 5%.

DATA SOURCES AND DATA QUALITY ASSESSMENT

Raw material transport: A combination of actual mode/distance combinations were assumed for key bulk materials whereasecoinvent default multi-modal market mix distances were assumed for other inputs where no original data could be provided.

Electricity: Electricity consumption values are for Holcim Mexico in calendar year 2022. These values were direct reported from Holcim records. The unit process "market for electricity, medium voltage/electricity, medium voltage/MX/kWh" was used to represent the Mexico grid electricity used by the concrete plant.

Process/space heating: No fuel is used for space heating at this plant.

Fuel required for machinery: Machinery-related fuel requirements were determined from direct Holcim information. The types of machinery used include generators, pumps to pump concrete to higher elevations, and transportation equipment used for moving materials.

Waste generation: Waste generation values are directly reported from Holcim operations for both bulk waste and hazardous waste. No High-level radioactive waste is generated on-site at this facility. Wash water values are direct reported water use from Holcim México for 2022.

Recovered energy: Not applicable.

Recycled/reused material/components: The amount of returned concrete is based on Holcim primary data for the reference year, 2022.

Module A1 material losses: Due to lack of data, default loss factors of 5% were assumed. The PCR states "A3 shall include an assumption of 5% material loss unless product specific data is available and transparently reported in the project LCA report underlying the EPD;"

Direct A3 emissions accounting: Direct emissions are modeled using fuel and technology appropriateecoinvent activities. See LCI input tables for details.

Waste transport requirements: Transportation distances are using estimated values. The waste hauler cannot guarantee the exact distances traveled due to the variation of route and actual location of disposal. Most waste disposal sites are near the plant therefore the 25 km distance is a representative estimate. Returned concrete and wash water, measured in kilograms, is based on direct Holcim reporting for the reference year 2022.



Product transport requirements: The diesel fuel used by the mixing trucks is direct primary information reported from Holcim México records for the year 2022. The concrete PCR allots 30% of the overall mixing truck total for stage A3 (manufacturing) for mixing the materials.

The following tables depict a list of assumed life cycle inventory utilized in the LCA modeling to generate the impact results across the life cycle modules in scope. An assessment of the quality of each LCI activities utilized from various sources is also provided.

Table 11: LCI inputs assumed for module A1 (i.e. raw material supply) *Data Quality Assessment Key Fair=1, Good=2, Very Good =3.*

Input	LCI.activity	Data.source	Geo	Year	Technology	Time	Geography	Reliability	Completeness
Water	tap water production, conventional with biological treatment/tap water/RoW/kg	ecoinvent v3.8	Quintana Roo	v3.8 in 2021	2	3	1	3	3
Limestone Gravel	limestone quarry operation/limestone, unprocessed/RoW/kg ; Note: modifications made (see ecoinvent activity changes table)	ecoinvent v3.8	Quintana Roo	v3.8 in 2021	2	3	1	3	3
Additives	market for chemical, organic/chemical, organic/GLO/kg	ecoinvent v3.8	Estado de Mexico	v3.8 in 2021	2	3	1	3	3
Cement (CPC 30) - PROVEEDOR : HOLCIM MACUSPAN A	CPC 30	Progam Operator: Labeling Sustainability- EPD ID: 09cddb67-dd75-4879-9c7d-74d4664d8e10	Tabasco	30 November 2021	3	NA	3	3	3
Cement (CPC 40) - PROVEEDOR : HOLCIM MACUSPAN A	CPC 40	Progam Operator: Labeling Sustainability- EPD ID: 09cddb67-dd75-4879-9c7d-74d4664d8e10	Tabasco	30 November 2021	3	3	3	3	3



Sand	sand quarry operation, extraction from river bed/sand/BR/kg; Note: modifications made (see ecoinvent activity changes table)	ecoinvent v3.8	Quintana Roo	v3.8 in 2021	2	3	1	3	3
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DATA QUALITY ASSESSMENT

Data quality/variability requirements, as specified in the PCR, are applied. This section describes the achieved data quality relative to the ISO 14044:2006 requirements. Data quality is judged based on its precision (measured, calculated, or estimated), completeness (e.g., unreported emissions), consistency (degree of uniformity of the methodology applied within a study serving as a data source) and representativeness (geographical, temporal, and technological).

Precision: Through measurement and calculation, the manufacturers collected and provided primary data on their annual production. For accuracy, the LCA practitioner and 3rd Party Verifier validated the plant gate-to-gate data.

Completeness: All relevant specific processes, including inputs (raw materials, energy, and ancillary materials) and outputs (emissions and production volume) were considered and modeled to represent the specified and declared products. The majority of relevant background materials and processes were taken from ecoinvent v3.8 LCI datasets where relatively recent region-specific electricity inputs were utilized. The most relevant EPDs requiring key A1 inputs were also utilized where readily available.

Consistency: To ensure consistency, the same modeling structure across the respective product systems was utilized for all inputs, which consisted of raw material inputs and ancillary material, energy flows, water resource inputs, product, and co-products outputs, returned and recovered Ready Mix Concrete materials, emissions to air, water and soil, and waste recycling and treatment. The same background LCI datasets from the ecoinvent v3.8 database were used across all product systems. Crosschecks concerning the plausibility of mass and energy flows were continuously conducted. The LCA team conducted mass and energy balances at the plant and selected process level to maintain a high level of consistency.

Reproducibility: Internal reproducibility is possible since the data and the models are stored and available in a machine readable project file for all foreground and background processes, and in Labeling Sustainability's proprietary Ready Mix Concrete LCA calculator* for all production facility and product-specific calculations. A considerable level of transparency is provided throughout the detailed LCA report as the specifications and material quantity make-up for the declared products are presented and key primary and secondary LCI data sources are summarized. The provision of more detailed publicly accessible data to allow full external reproducibility was not possible due to reasons of confidentiality.

*Labeling Sustainability has developed a proprietary tool that allows the calculation of PCR-compliant LCA results for Ready Mix Concrete product designs. The tool auto-calculates results by scaling base-unit technosphere inputs (i.e. 1 kg sand, 1 kWh electricity, etc.) to replicate the reference flow conversions that take place in any typical LCA software like openLCA or SimaPro. The tool was



tested against several LCAs performed in openLCA and the tool generated identical results to those realized in openLCA across every impact category and inventory metric (where comparisons could be readily made).

Representativeness: The representativeness of the data is summarized as follows.

- Time related coverage of the manufacturing processes' primary collected data from 2022-01-01 to 2022-12-31.
- Upstream (background) LCI data was either the PCR specified default (if applicable) or more appropriate LCI datasets as found in the country-adjusted ecoinvent v3.8 database.
- Geographical coverage for inputs required by the A3 facility(ies) is representative of its region of focus; other upstream and background processes are based on US, North American, or global average data and adjusted to regional electricity mixes when relevant.
- Technological coverage is typical or average and specific to the participating facilities for all primary data.

ENVIRONMENTAL INDICATORS AND INVENTORY METRICS

Per the PCR, this EPD supports the life cycle impact assessment indicators and inventory metrics as listed in the tables below. As specified in the PCR, the most recent US EPA Tool for the Reduction and Assessment of Chemical and Other Environmental Impacts (TRACI), impact categories were utilized as they provide a North American context for the mandatory category indicators to be included in the EPD. Additionally, the PCR requires a set of inventory metrics to be reported with the LCIA indicators (see tables below).

It should be noted that emerging LCA impact categories and inventory items are still under development and can have high levels of uncertainty that preclude international acceptance pending further development. Use caution when interpreting data in any of the following categories.

TOTAL IMPACT SUMMARY

The following table reports the total LCA results for each product produced at the given ready mix concrete facility on a per 1m³ of concrete basis.

Mix designs: 0 to 15 MPa

Table 12: **Total life cycle (across modules in scope) impact results for Mix designs: 0 to 15MPa, assuming the geometric mean point values on a per 1 m³ of concrete basis**

a) Midpoint Impact Categories:

Indicator/LCI Metric	AP	EP	GWP	ODP	PCOP	ADPe	ADPf
Unit	moles of H ⁺ -Eq	kg N	kg CO ₂ -Eq	kg CFC-11-Eq	kg NO _x -Eq	kg Sb-Eq	MJ, net calorific value
Minimum	18.2	0.1	148	1.2e-05	0.283	0.000319	889
Maximum	46.2	0.144	391	3.2e-05	0.668	0.000938	2360



Mean	33.4	0.124	277	2.29e-05	0.492	0.000659	1690
Median	35.3	0.128	294	2.41e-05	0.52	0.000711	1770
24020NB0518	19	0.101	156	1.27e-05	0.293	0.000339	935
24025NB0518	18.2	0.1	148	1.2e-05	0.283	0.000319	889
24030NB0520	26.5	0.113	223	1.81e-05	0.396	0.000508	1340
77035ND2010	34.3	0.126	284	2.33e-05	0.506	0.00067	1720
77036ND2014	37.6	0.131	312	2.57e-05	0.554	0.000736	1880
77038ND2010	36.4	0.129	303	2.48e-05	0.533	0.000715	1820
77040ND2010	39.4	0.133	330	2.7e-05	0.573	0.000786	1980
77042ND2010	40.9	0.136	341	2.8e-05	0.599	0.000808	2050
77045NB2014	44.1	0.141	373	3.05e-05	0.639	0.00089	2240
77048ND2010	44.4	0.141	374	3.06e-05	0.642	0.000897	2260
77050ND2010	46.2	0.144	391	3.2e-05	0.668	0.000938	2360
73050NB0518	24.6	0.11	202	1.66e-05	0.375	0.000456	1230
70100ND2014	30.4	0.122	238	2.28e-05	0.441	0.000707	1680
73100NB0518	24.9	0.111	204	1.68e-05	0.38	0.000462	1250
24020NB0518	19	0.101	156	1.27e-05	0.293	0.000339	935

b) Inventory Metrics:

Indicator/L CI Metric	TPE	RE	NR E	NR R	RR	WD P	LFW	LFHW	CBW C	CWW C	CHW	CNH W
Unit	MJ- Eq	MJ -Eq	MJ- Eq	kg	m3	m3	kg wast e	kg waste	m3	m3	kg	kg
Minimum	997	36	959	23.9	0.00168	7.52	61.3	0.00142	0.269	1.56e-05	0.0504	45.4
Maximum	2660	105	2550	63.1	0.00512	14.4	87	0.00322	0.326	1.56e-05	0.0504	45.4
Mean	1900	73.1	1820	45.2	0.00353	10.3	76	0.00245	0.295	1.56e-05	0.0504	45.4
Median	2000	77.4	1900	47.2	0.00367	9.84	78.1	0.00262	0.295	1.56e-05	0.0504	45.4
24020NB0518	1050	39	1010	25.1	0.00175	12.5	62.1	0.00146	0.304	1.56e-05	0.0504	45.4
24025NB0518	997	36	959	23.9	0.00168	13	61.3	0.00142	0.294	1.56e-05	0.0504	45.4
24030NB0520	1510	57.8	1460	36	0.00274	12.1	69	0.00196	0.323	1.56e-05	0.0504	45.4
77035ND2010	1930	74.4	1850	45.8	0.00363	9.18	75.8	0.00245	0.269	1.56e-05	0.0504	45.4
77036ND2014	2120	83	2030	50.3	0.00393	9.96	78.6	0.00268	0.3	1.56e-05	0.0504	45.4
77038ND2010	2060	80.3	1960	48.7	0.00371	8.32	77.6	0.00257	0.285	1.56e-05	0.0504	45.4
77040ND2010	2240	88.4	2140	53.1	0.00439	7.52	80.3	0.00277	0.287	1.56e-05	0.0504	45.4
77042ND2010	2300	90.2	2220	54.8	0.00441	9.72	81.5	0.00289	0.286	1.56e-05	0.0504	45.4
77045NB2014	2530	99.4	2420	59.9	0.00509	7.79	84.6	0.00309	0.301	1.56e-05	0.0504	45.4



77048ND2010	2550	99.2	2430	60.4	0.00507	7.76	84.8	0.0031	0.278	1.56e-05	0.0504	45.4
77050ND2010	2660	105	2550	63.1	0.00512	7.58	86.3	0.00322	0.278	1.56e-05	0.0504	45.4
73050NB0518	1390	51.8	1330	33.1	0.00246	14.2	67.1	0.00186	0.326	1.56e-05	0.0504	45.4
70100ND2014	1880	66.8	1810	45.7	0.00305	10.2	87	0.00299	0.296	1.56e-05	0.0504	45.4
73100NB0518	1400	52	1350	33.5	0.00253	14.4	67.4	0.00188	0.299	1.56e-05	0.0504	45.4
24020NB0518	1050	39	1010	25.1	0.00175	12.5	62.1	0.00146	0.304	1.56e-05	0.0504	45.4

Mix designs: 15 to 20 MPa

Table 13: Total life cycle (across modules in scope) impact results for Mix designs: 15 to 20MPa, assuming the geometric mean point values on a per 1 m3 of concrete basis

a) Midpoint Impact Categories:

Indicator/LCI Metric	AP	EP	GWP	ODP	PCOP	ADPe	ADPf
Unit	moles of H+-Eq	kg N	kg CO2-Eq	kg CFC-11-Eq	kg NOx-Eq	kg Sb-Eq	MJ, net calorific value
Minimum	29.8	0.118	244	2e-05	0.444	0.000567	1470
Maximum	34.7	0.127	259	2.3e-05	0.546	0.000605	1690
Mean	31.5	0.121	250	2.11e-05	0.479	0.000582	1550
Median	30.1	0.119	247	2.02e-05	0.447	0.000575	1480
70150ND2014	30.1	0.119	247	2.02e-05	0.447	0.000575	1480
76150NB1018	29.8	0.118	244	2e-05	0.444	0.000567	1470
73150NB0518	34.7	0.127	259	2.3e-05	0.546	0.000605	1690

b) Inventory Metrics:

Indicator/LCI Metric	TPE	RE	NR E	NR R	RR	WDP	LFW	LFHW	CBWC	CWWC	CHW	CNH W
Unit	MJ-Eq	MJ-Eq	MJ-Eq	kg	m3	m3	kg waste	kg waste	m3	m3	kg	Kg
Minimum	1660	63.6	1590	39.4	0.00308	9.58	71.7	0.00216	0.279	1.56e-05	0.0504	45.4
Maximum	1900	67.4	1820	45.3	0.00322	27.1	75.1	0.00269	0.296	1.56e-05	0.0504	45.4
Mean	1750	65.2	1670	41.5	0.00317	15.7	72.9	0.00234	0.288	1.56e-05	0.0504	45.4
Median	1680	64.5	1600	39.8	0.0032	10.3	71.9	0.00217	0.288	1.56e-05	0.0504	45.4
70150ND2014	1680	64.5	1600	39.8	0.0032	9.58	71.9	0.00217	0.279	1.56e-05	0.0504	45.4



76150NB1018	1660	63.6	1590	39.4	0.00308	10.3	71.7	0.00216	0.288	1.56e-05	0.0504	45.4
73150NB0518	1900	67.4	1820	45.3	0.00322	27.1	75.1	0.00269	0.296	1.56e-05	0.0504	45.4

Mix designs: 21 to 25 MPa

Table 14: Total life cycle (across modules in scope) impact results for Mix designs: 21 to 25MPa, assuming the geometric mean point values on a per 1 m³ of concrete basis

a) Midpoint Impact Categories:

Indicator/LCI Metric	AP	EP	GWP	ODP	PCOP	ADPe	ADPf
Unit	moles of H ⁺ -Eq	kg N	kg CO ₂ -Eq	kg CFC-11-Eq	kg NO _x -Eq	kg Sb-Eq	MJ, net calorific value
Minimum	32.4	0.122	268	2.19e-05	0.478	0.000627	1610
Maximum	46.2	0.144	395	3.18e-05	0.657	0.000962	2370
Mean	38.7	0.132	326	2.66e-05	0.562	0.000777	1970
Median	37.4	0.131	315	2.6e-05	0.55	0.000743	1930
70200ND2014	32.4	0.122	268	2.19e-05	0.478	0.000627	1610
80200ND1000	46.2	0.144	395	3.18e-05	0.657	0.000962	2370
73200NB0518	37.4	0.131	315	2.6e-05	0.55	0.000743	1930

b) Inventory Metrics:

Indicator/LCI Metric	TPE	RE	NRE	NR R	RR	WD P	LFW	LFHW	CBW C	CWW C	CHW	CNH W
Unit	MJ-Eq	MJ-Eq	MJ-Eq	kg	m ³	m ³	kg waste	kg waste	m ³	m ³	kg	kg
Minimum	1810	69.5	1740	43	0.00335	0.548	74	0.00231	0.173	1.56e-05	0.0504	45.4
Maximum	2670	105	2570	63.1	0.00537	13.6	86.6	0.00314	0.332	1.56e-05	0.0504	45.4
Mean	2220	85.8	2130	52.6	0.00433	7.74	79.8	0.00272	0.264	1.56e-05	0.0504	45.4
Median	2170	83	2090	51.7	0.00427	9.07	78.7	0.00271	0.287	1.56e-05	0.0504	45.4
70200ND2014	1810	69.5	1740	43	0.00335	9.07	74	0.00231	0.287	1.56e-05	0.0504	45.4
80200ND1000	2670	105	2570	63.1	0.00537	0.548	86.6	0.00314	0.173	1.56e-05	0.0504	45.4
73200NB0518	2170	83	2090	51.7	0.00427	13.6	78.7	0.00271	0.332	1.56e-05	0.0504	45.4



Mix designs: 26 to 30 MPa

Table 15: Total life cycle (across modules in scope) impact results for Mix designs: 26 to 30MPa, assuming the geometric mean point values on a per 1 m³ of concrete basis

a) Midpoint Impact Categories:

Indicator/LCI Metric	AP	EP	GWP	ODP	PCOP	ADPe	ADPf
Unit	moles of H ⁺ -Eq	kg N	kg CO ₂ -Eq	kg CFC-11-Eq	kg NO _x -Eq	kg Sb-Eq	MJ, net calorific value
Minimum	34	0.125	283	2.31e-05	0.5	0.000665	1700
Maximum	57.1	0.167	465	4.51e-05	0.793	0.00146	3360
Mean	44.4	0.143	368	3.25e-05	0.636	0.000991	2420
Median	42.1	0.138	357	2.94e-05	0.615	0.000849	2190
37.50NB2018	57.1	0.167	465	4.51e-05	0.793	0.00146	3360
70250ND2014	34	0.125	283	2.31e-05	0.5	0.000665	1700
73250NB0514	42.1	0.138	357	2.94e-05	0.615	0.000849	2190

b) Inventory Metrics:

Indicator/LCI Metric	TPE	RE	NR E	NR R	RR	WD P	LFW	LFHW	CBW C	CWW C	CHW	CNH W
Unit	MJ-Eq	MJ-Eq	MJ-Eq	kg	m ³	m ³	kg waste	kg waste	m ³	m ³	kg	kg
Minimum	1910	74.6	1840	45.5	0.0036	7.3	75.5	0.00242	0.295	1.56e-05	0.0504	45.4
Maximum	3760	137	3610	91.2	0.00644	13.3	126	0.00565	0.322	1.56e-05	0.0504	45.4
Mean	2710	102	2610	65.1	0.00491	9.72	94.8	0.0037	0.308	1.56e-05	0.0504	45.4
Median	2460	95.6	2370	58.6	0.00468	8.56	82.8	0.00302	0.307	1.56e-05	0.0504	45.4
37.50NB2018	3760	137	3610	91.2	0.00644	7.3	126	0.00565	0.307	1.56e-05	0.0504	45.4
70250ND2014	1910	74.6	1840	45.5	0.0036	8.56	75.5	0.00242	0.295	1.56e-05	0.0504	45.4
73250NB0514	2460	95.6	2370	58.6	0.00468	13.3	82.8	0.00302	0.322	1.56e-05	0.0504	45.4



Mix designs: 31 to 35 MPa

Table 16: Total life cycle (across modules in scope) impact results for Mix designs: 31 to 35MPa, assuming the geometric mean point values on a per 1 m3 of concrete basis

a) Midpoint Impact Categories:

Indicator/LCI Metric	AP	EP	GWP	ODP	PCOP	ADPe	ADPf
Unit	moles of H ⁺ -Eq	kg N	kg CO ₂ -Eq	kg CFC-11-Eq	kg NO _x -Eq	kg Sb-Eq	MJ, net calorific value
Minimum	39.9	0.134	335	2.74e-05	0.582	0.000795	2020
Maximum	43.9	0.141	373	3.07e-05	0.638	0.000891	2290
Mean	41.9	0.138	354	2.9e-05	0.61	0.000843	2160
Median	41.9	0.138	354	2.9e-05	0.61	0.000843	2160
70300NB2014	39.9	0.134	335	2.74e-05	0.582	0.000795	2020
73300NB0518	43.9	0.141	373	3.07e-05	0.638	0.000891	2290

b) Inventory Metrics:

Indicator/LCI Metric	TPE	RE	NR E	NR R	RR	WD P	LFW	LFHW	CBW C	CWW C	CHW	CNH W
Unit	MJ-Eq	MJ-Eq	MJ-Eq	kg	m ³	m ³	kg waste	kg waste	m ³	m ³	kg	kg
Minimum	2280	89.6	2180	53.9	0.00434	8.86	80.7	0.00281	0.277	1.56e-05	0.0504	45.4
Maximum	2590	101	2490	61.4	0.00497	13	84.5	0.00314	0.308	1.56e-05	0.0504	45.4
Mean	2440	95.3	2340	57.6	0.00465	10.9	82.6	0.00298	0.292	1.56e-05	0.0504	45.4
Median	2440	95.3	2340	57.6	0.00465	10.9	82.6	0.00298	0.292	1.56e-05	0.0504	45.4
70300NB2014	2280	89.6	2180	53.9	0.00434	8.86	80.7	0.00281	0.277	1.56e-05	0.0504	45.4
73300NB0518	2590	101	2490	61.4	0.00497	13	84.5	0.00314	0.308	1.56e-05	0.0504	45.4



Mix designs: 36 to 40 MPa

Table 17: Total life cycle (across modules in scope) impact results for Mix designs: 36 to 40MPa, assuming the geometric mean point values on a per 1 m³ of concrete basis

a) Midpoint Impact Categories:

Indicator/LCI Metric	AP	EP	GWP	ODP	PCOP	ADPe	ADPf
Unit	moles of H ⁺ -Eq	kg N	kg CO ₂ -Eq	kg CFC-11-Eq	kg NO _x -Eq	kg Sb-Eq	MJ, net calorific value
Minimum	41.3	0.137	348	2.85e-05	0.601	0.000829	2100
Maximum	53.2	0.156	456	3.75e-05	0.767	0.0011	2790
Mean	48.1	0.148	409	3.35e-05	0.695	0.000983	2480
Median	49.8	0.15	424	3.46e-05	0.716	0.00102	2550
37.45NB2018	49.8	0.15	424	3.46e-05	0.716	0.00102	2550
70350NB2014	41.3	0.137	348	2.85e-05	0.601	0.000829	2100
73350NB0514	53.2	0.156	456	3.75e-05	0.767	0.0011	2790

b) Inventory Metrics:

Indicator/LCI Metric	TPE	RE	NRE	NR R	RR	WD P	LFW	LFHW	CBW C	CWW C	CHW	CNH W
Unit	MJ-Eq	MJ-Eq	MJ-Eq	kg	m ³	m ³	kg waste	kg waste	m ³	m ³	kg	kg
Minimum	2350	94.2	2260	55.9	0.00457	6.86	82.1	0.0029	0.268	1.56e-05	0.0504	45.4
Maximum	3140	126	3030	75	0.00622	12.6	92.7	0.00376	0.326	1.56e-05	0.0504	45.4
Mean	2790	112	2690	66.3	0.0055	9.28	88.1	0.00337	0.297	1.56e-05	0.0504	45.4
Median	2880	116	2770	68.1	0.0057	8.37	89.5	0.00345	0.298	1.56e-05	0.0504	45.4
37.45NB2018	2880	116	2770	68.1	0.0057	6.86	89.5	0.00345	0.268	1.56e-05	0.0504	45.4
70350NB2014	2350	94.2	2260	55.9	0.00457	8.37	82.1	0.0029	0.298	1.56e-05	0.0504	45.4
73350NB0514	3140	126	3030	75	0.00622	12.6	92.7	0.00376	0.326	1.56e-05	0.0504	45.4



Mix designs: 41 to 45 MPa

Table 18: Total life cycle (across modules in scope) impact results for Mix designs: 41 to 45MPa, assuming the geometric mean point values on a per 1 m³ of concrete basis

a) Midpoint Impact Categories:

Indicator/LCI Metric	AP	EP	GWP	ODP	PCOP	ADPe	ADPf
Unit	moles of H ⁺ -Eq	kg N	kg CO ₂ -Eq	kg CFC-11-Eq	kg NO _x -Eq	kg Sb-Eq	MJ, net calorific value
Minimum	38.5	0.132	323	2.64e-05	0.562	0.000763	1940
Maximum	80.4	0.206	663	6.45e-05	1.1	0.00212	4810
Mean	55.4	0.161	463	4.14e-05	0.783	0.00128	3070
Median	47.4	0.146	404	3.33e-05	0.687	0.000968	2470
68038ND2014	38.5	0.132	323	2.64e-05	0.562	0.000763	1940
40300NB0518	47.4	0.146	404	3.33e-05	0.687	0.000968	2470
13400NB2018	80.4	0.206	663	6.45e-05	1.1	0.00212	4810

b) Inventory Metrics:

Indicator/LCI Metric	TPE	RE	NRE	NR R	RR	WD P	LFW	LFHW	CBW C	CWW C	CHW	CNH W
Unit	MJ-Eq	MJ-Eq	MJ-Eq	kg	m ³	m ³	kg waste	kg waste	m ³	m ³	kg	kg
Minimum	2190	84.9	2100	52	0.00428	5.22	79.5	0.00272	0.237	1.56e-05	0.0504	45.4
Maximum	5420	200	5180	130	0.00948	13	159	0.00797	0.323	1.56e-05	0.0504	45.4
Mean	3460	131	3320	82.7	0.0064	9.03	109	0.00469	0.287	1.56e-05	0.0504	45.4
Median	2780	108	2680	66.2	0.00545	8.86	87.5	0.00337	0.302	1.56e-05	0.0504	45.4
68038ND2014	2190	84.9	2100	52	0.00428	8.86	79.5	0.00272	0.302	1.56e-05	0.0504	45.4
40300NB0518	2780	108	2680	66.2	0.00545	13	87.5	0.00337	0.323	1.56e-05	0.0504	45.4
13400NB2018	5420	200	5180	130	0.00948	5.22	159	0.00797	0.237	1.56e-05	0.0504	45.4



Mix designs: 51 to 55 MPa

Table 19: Total life cycle (across modules in scope) impact results for Mix designs: 51 to 55MPa, assuming the geometric mean point values on a per 1 m3 of concrete basis

a) Midpoint Impact Categories:

Indicator/LCI Metric	AP	EP	GWP	ODP	PCOP	ADPe	ADPf
Unit	moles of H ⁺ -Eq	kg N	kg CO ₂ -Eq	kg CFC-11-Eq	kg NO _x -Eq	kg Sb-Eq	MJ, net calorific value
37.35NB2018	72.6	0.193	597	5.8e-05	0.996	0.0019	4340

b) Inventory Metrics:

Indicator/LCI Metric	TPE	RE	NRE	NR	RR	WD	LFW	LFHW	CBW	CWW	CHW	CNH
Unit	MJ-Eq	MJ-Eq	MJ-Eq	kg	m ³	m ³	kg waste	kg waste	m ³	m ³	kg	kg
37.35NB2018	4850	177	4700	118	0.00862	5.52	148	0.00719	0.291	1.56e-05	0.0504	45.4

ADDITIONAL ENVIRONMENTAL INFO

No regulated substances of very high concern are utilized on site.

REFERENCES

ASTM Standards:

- ASTM A36/A36M Standard Specification for Carbon Structural Steel
- ASTM A108 Standard Specification for Steel Bar, Carbon and Alloy, Cold-Finished
- ASTM A123/A123M Standard Specification for Zinc (Hot-Dip Galvanized) Coatings on Iron and Steel Products
- ASTM A153/A153M Standard Specification for Zinc Coating (Hot-Dip) on Iron and Steel Hardware
- ASTM A184 Standard Specification for Welded Deformed Steel Bar Mats for Concrete Reinforcement
- ASTM A307 Standard Specification for Carbon Steel Bolts, Studs, and Threaded Rod 60,000 PSI Tensile Strength
- ASTM A416/A416M Standard Specification for Steel Strand, Uncoated Seven-Wire for Prestressed Concrete
- ASTM A555/A555M Standard Specification for General Requirements for Stainless Steel Wire and Wire Rods
- ASTM A615/A615M Standard Specification for Deformed and Plain Carbon-Steel Bars for Concrete Reinforcement



- ASTM A666 Standard Specification for Annealed or Cold-Worked Austenitic Stainless Steel Sheet, Strip, Plate, and Flat Bar
- ASTM A706/A706M Standard Specification for Deformed and Plain Low-Alloy Steel Bars for Concrete Reinforcement
- ASTM A767/A767M Standard Specification for Zinc-Coated (Galvanized) Steel Bars for Concrete Reinforcement
- ASTM A775/A775M Standard Specification for Epoxy-Coated Steel Reinforcing Bars
- ASTM A820/A820M Standard Specification for Steel Fibers for Fiber-Reinforced Concrete
- ASTM A884/A884M Standard Specification for Epoxy-Coated Steel Wire and Welded Wire Reinforcement
- ASTM A934/A934M Standard Specification for Epoxy-Coated Prefabricated Steel Reinforcing Bars
- ASTM A1064/A1064M Standard Specification for Carbon-Steel Wire and Welded Wire Reinforcement, Plain and Deformed, for Concrete
- ASTM C33/C33M Standard Specification for Concrete Aggregates
- ASTM C94 Standard Specification for Ready-Mixed Concrete
- ASTM C150/C150M Standard Specification for Portland Cement
- ASTM C260/C260M Standard Specification for Air-Entraining Admixtures for Concrete
- ASTM C595 Standard Specification for Blended Hydraulic Cements
- ASTM C618 Standard Specification for Coal Fly Ash and Raw or Calcined Natural Pozzolan for Use in Concrete
- ASTM C979/C979M Standard Specification for Pigments for Integrally Colored Concrete
- ASTM C989/C989M Standard Specification for Slag Cement for Use in Concrete and Mortars
- ASTM C1017/C1017M Standard Specification for Chemical Admixtures for Use in Producing Flowing Concrete
- ASTM C1116/C1116M Standard Specification for Fiber-Reinforced Concrete
- ASTM C1157/C1157M Standard Performance Specification for Hydraulic Cement
- ASTM C1240 Standard Specification for Silica Fume Used in Cementitious Mixtures
- ASTM C1602/C1602M Standard Specification for Mixing Water Used in the Production of Hydraulic Cement Concrete
- ASTM G109 Standard Test Method for Determining Effects of Chemical Admixtures on Corrosion of Embedded Steel Reinforcement in Concrete Exposed to Chloride Environments
- ASTM C330/C330M Standard Specification for Lightweight Aggregates for Structural Concrete
- ASTM C494/C494M Standard Specification for Chemical Admixtures for Concrete

CSA Standards:

- CAN/CGSB-1.40 Anticorrosive Structural Steel Alkyd Primer
- CAN/CSA G30.18 Carbon steel bars for concrete reinforcement
- CAN/CSA A3000 Cementitious Materials Compendium
- CAN/CSA G40.20/G40.21 General requirements for rolled or welded structural quality steel / Structural quality steel



- CAN/CSA A23.1/A23.2 Concrete Materials and Methods of Concrete Construction/Test methods and Standard Practices for Concrete
- CAN/CSA A23.4 Precast concrete - Materials and construction
- CSA S806 Design and construction of building structures with fiber-reinforced polymers

ISO Standards:

- ISO 6707-1: 2014 Buildings and Civil Engineering Works - Vocabulary - Part 1: General Terms
- ISO 14021:1999 Environmental Labels and Declarations - Self-declared Environmental Claims (Type II Environmental Labeling)
- ISO 14025:2006 Environmental Labels and Declarations - Type III Environmental Declarations - Principles and Procedures
- ISO 14040:2006 Environmental Management - Life Cycle Assessment - Principles and Framework
- ISO 14044:2006 Environmental Management - Life Cycle Assessment - Requirements and Guidelines
- ISO 14067:2018 Greenhouse Gases - Carbon Footprint of Products - Requirements and Guidelines for Quantification
- ISO 14050:2009 Environmental Management - Vocabulary
- ISO 21930:2017 Sustainability in Building Construction - Environmental Declaration of Building Products

EN Standards:

- EN 16757 Sustainability of construction works - Environmental product declarations - Product Category Rules for concrete and concrete elements
- EN 15804 Sustainability of construction works - Environmental product declarations - Core rules for the product category of construction products

Other References:

- US EPA Waste Reduction Model (WARM), Fly Ash
Chapter: <http://epa.gov/climatechange/wycd/waste/downloads/fly-ash-chapter10-28-10.pdf>
- American Concrete Institute (ACI) 211: Standard Practice for Selecting Proportions for Normal, Heavyweight, and Mass Concrete.
- ACI 318-14 Building Code Requirements for Structural Concrete and Commentary. American Concrete Institute. Farmington Hills, MI, USA available at <https://www.concrete.org/store/>
- Mather, B & Ozyildirim, C. (2002). SP-1(02) : Concrete Primer. American Concrete Institute: SP0102. American Concrete Institute. Farmington Hills, MI, USA available at <https://www.concrete.org/store/>
- NSF International (February 2019). Product Category Rules (PCR) for ISO 14025 Type III Environmental Product Declarations (EPDs) of Concrete v1.2.



- Product Category Rules for Preparing an Environmental Product Declaration for Precast Concrete (UN CPC 37550), ASTM International, March 2015. https://www.astm.org/CERTIFICATION/DOCS/266.PCR_for_Precast_Concrete.pdf
- USGBC LEED v4 for Building Design and Construction, 11 Jan 2019 available at <https://www.usgbc.org/resources/pcr-committee-process-resources-part-b>
- USGBC PCR Committee Process & Resources: Part B, USGBC, 7 July 2017 available at <https://www.usgbc.org/resources/pcr-committee-process-resources-part-b>.

